



Rapid Assessment Guide for Strategic Purchasing

Strategic Purchasing Working Group



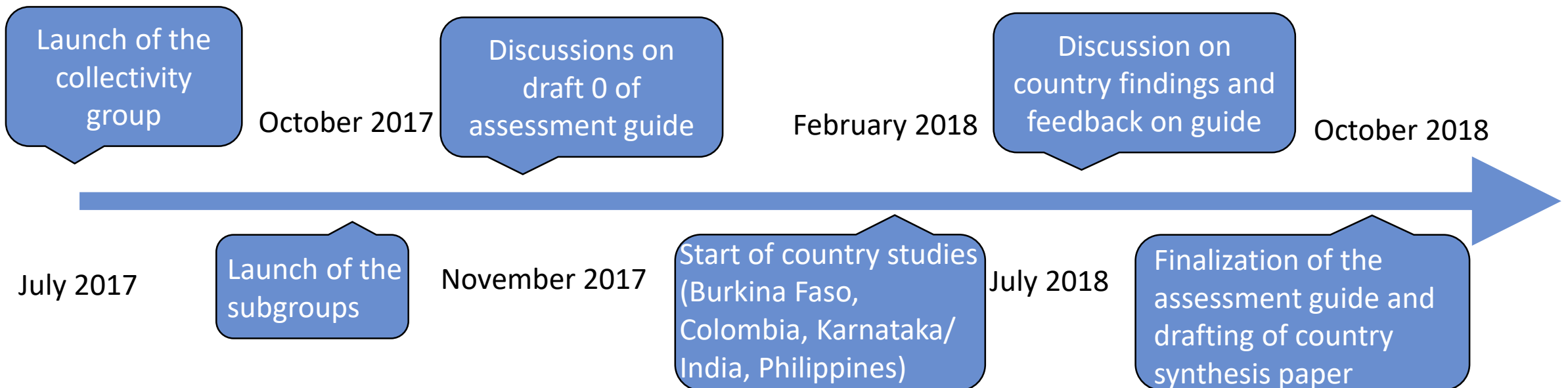
Key lessons from developing and applying an Assessment Guide for Strategic Purchasing

Webinar 29 November 2018

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Development of the assessment guide

- Jointly led by the WHO, ITM and the FAHS and PBF Communities of Practice
- Over 80 members, who worked in 4 sub-groups working on SP
- One group: developing an assessment guide for strategic purchasing (*based on the WHO Organizational Assessment for Improving and Strengthening Health Financing*), 18 members



Assessing the purchasing function

Part I: Data collection and analysis of the purchasing function

1. Overall health financing system
2. Provider payment methods
3. Benefit package design
4. Information system issues related to strategic purchasing
5. Governance arrangements in strategic purchasing

Part II: Overall assessment and option development

6. Summary assessment and identification of options
7. Options evaluation

	<i>Ministry of Health & attached agencies (specify)</i>	<i>Other central ministries (specify)</i>	<i>Sub-national government (disaggregate by level if relevant)</i>	<i>National health insurance (mandatory health insurance)</i>	<i>Voluntary health insurance (complementary and/or supplementary)</i>	<i>Community-based health insurance</i>	<i>Health coverage scheme for specific population groups</i>
3.11 Is provider performance monitored? If so is it linked to payments?							
3.12 Can providers respond to incentives set by provider payment methods? (sufficient financial autonomy of providers)							
3.13 Are channels in place to inform citizens about their entitlements and obligations under the benefit package?							

Source: adapted from OASIS Excel Aid and Hawkins/Mathauer 2017

Overall assessment:

Note: You can enter the answers in [Table 6 \(see Part 2\)](#):

- What are the key issues and challenges with respect to benefit package design?
- How do the existing weaknesses in purchasing affect UHC goals (intermediate and final); are there other effects on the health system?
- What plans are there to address these issues?

Assessing the purchasing function...

Country case studies:

Burkina Faso

Very different country settings but all have mixed provider payment mechanisms and political willingness to move towards more strategic purchasing > *scope for cross country learning and exchange*

Colombia

Gradual shift towards performance-based financing but often only focused on paying for outputs > *How to move from buying quantity to quality?*

Karnatka (India)

Still significant reliance on out-of-pocket spending, including as a result of extra and balance billing > *how to regulate payment and prices to ensure purchasing agencies can act strategically despite cost-sharing arrangements?*

Philippines

Benefit packages tend to be based on service availability, especially if no strong revision process exists > *how to link purchasing to overall service delivery reform?*



... at country level

STRATEGIC PURCHASING

Country case studies:

Burkina Faso

Colombia

Karnatka (India)

Philippines

Sectoral and geographical fragmentation of information management systems > *the need for data standardization beyond the health sector*

Fragmented financing schemes and multitude of actors recognized as a challenge by all countries > *challenges to create coordinating bodies with right mandate and capacities to fulfill their role including*

- *Coordination between sectors especially with funding agencies and the Ministry of Finance setting public financial management rules*
- *Coordination among purchasers to ensure different funding flows send coherent incentives to providers*
- *Coordination with regulatory bodies in the health sector (i.e. Ministry of Health) to ensure regulation for public and private providers supports SP objectives (equity of access, quality of care, fair competition,...)*



Lessons learned from the process

- Effective way to share country experiences with active discussions (largest interest in the session discussing the country studies)
- Effective in launching country discussions on strategic purchasing but lack of understanding of SP also identified as challenge at country level
- Interest by practitioners from a variety of countries to engage in the discussions over more than a year
- Need committed « driver(s) » to keep the pace – challenging to do this « on the side »



What next?

- ***Publishing the work on the Collectivity webpage and other dissemination channels***
- ***Discuss with the group next focus/areas of work, based on the findings of the synthesis***
- ***How could we connect to other workstreams?***

Identifying future work

Price regulation and SP

Efficiency of purchasing

SP coordination btw national and sub-national levels

Governance arrangements for strategic purchasing

Study the impact of SP on health system objectives

What?

Commentaries in journals

Blogs

Recommendations for country policy makers

Assessment frameworks

How?

Not relevant

Very relevant

Additional suggestions:

- ***Inequalities/equity and SP***
- ***SP impact on risk sharing***
- ***Citizen engagement in quality assurance and needs assessment***

Not relevant

Very relevant

Additional suggestion:

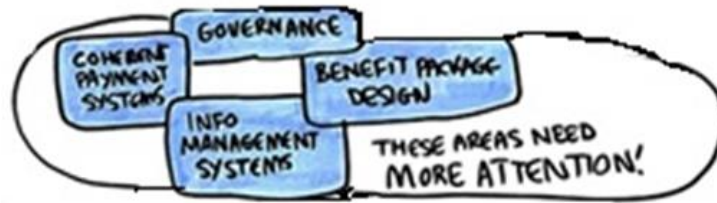
- ***Inviting other countries to present their experiences***

How to get involved



All documents are available on the website of the collectivity group:

<https://www.thecollectivity.org/en/projects/37>



Feel free to get a country team together, assess purchasing of health services in your country and share your experience with the group!



If you want to participate in our future work you can register on [collectivity.org](https://www.thecollectivity.org/en/projects/37) and join our project <https://www.thecollectivity.org/en/projects/37>

You can also contribute to our survey on future work which will be available until 6th December 2018: <https://goo.gl/forms/566UB8euLzxfACW82>

Special thanks to:

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