

# **HMIC Value for Money Profiles 2010/11**

# **Cambridgeshire Constabulary**

compared with most similar group

The forces in the most similar group can be identified in the charts in this section by using the key below

Cam Cambridgeshire

A&S Avon & Somerset

D&C Devon & Cornwall

Esx Essex

Glc Gloucestershire

Knt Kent

Wwk Warwickshire

WIt Wiltshire

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### Introduction

HMIC's value for money profiles identify questions, rather than make judgements. As ever, the information needs to be set within the local context. For example several forces are using restorative justice measures instead of sanctioned detections to deal with some offences.

The profiles were developed for two reasons:

- to help forces and police authorities investigate reasons for differences in performance or costs and take action to improve
- to help HMIC focus its inspection effort on the most fruitful areas in each force

Much has remained the same as last year's profiles, published on the HMIC website in March 2010: the focus is on comparison of staff numbers, as they are easier to compare than costs, which are subject to local market factors. Non staff costs are reported as a percentage of staff costs to provide some adjustment for local area costs. But we have also taken the opportunity to make some improvements:

- data quality has been improved HMIC provided each force with draft profile in mid August 2010 to enable checking and resubmission of data.
- a six page executive summary, which includes comparisons with the most similar forces and the England and Wales averages.
- some additional data sources have been considered and included where appropriate while other data has been removed.
- a Pick Your Own (PYO) facility, so that forces can choose their own forces for comparison contact HMIC Head of Performance, Analysis and Research for more details Lawrenceroy. Morris 33@hmic.gsi.gov.uk.

The CIPFA finance data on specific grants includes an extra line, showing how your force's funding was reduced this year in the emergency budget. We have removed the page on police staff overtime because it was so low. We also considered showing detailed trends for reserves, but as the two most recent periods were based on estimates which proved to be unreliable, HMIC and the Audit Commission decided that it should not be included. (The estimated reserves figures shown on the funding trends page 10 is merely shown as a balancing item).

Staffing information now includes special police officers and contractors There is a further breakdown of supplies and services e.g medical fees. The quality of sickness absence data has improved on last year and there is an analysis of joiners and leavers, with an estimate of the financial impact of those leaving the service. (NB PCSOs recorded as leaving may be returning to the service as police officers).

There are two main changes to the crime data. Charge rates are now shown by crime types for two reasons: these types of disposal are more often time consuming and as they give a clearer view than sanctioned detections, which include offences taken into consideration (TIC), cautions, cannabis warnings and penalty notices for disorder (PND). Arrest rates for criminal offences are also included, using the latest data the Home Office can provide (2008/09). This is shown alongside arrest rates, sanctioned detection rates and charge rates per local police officer (a better predictor than police officers working in community functions such as neighbourhoods and response).

We reviewed the inclusion of Crown Prosecution Service data in the profiles, but decided to exclude this because of counting differences between the police and the courts and because the Home Office is currently conducting a joint review of data in this area. But three aspects of the data struck us. First, the low level of convictions compared with charges for crimes that were less affected by counting differences. Second, the lack of variation in success rates for prosecutions, typically around 80 to 85 percent successful. Third, the significant increase in prosecutions at Crown Courts and a reduction in those at Magistrate courts.

Lastly, we have not included Police Objective Analysis data because of data quality problems, even though we would have liked to do so. Once these are resolved we will endeavour to include some further comparisons focusing on functions which may have been contracted out, those which have more detail than that available in the profiles such as forensics and overtime, and also other areas with high non-staff costs.

# **Section One - Income and Expenditure**

### INTRODUCTION

The first section of the profiles focuses on how the police authority is funded and how it uses its financial resources. Approximately 80% of police funding is spent on the workforce. Therefore this section considers expenditure on workforce in some detail.

### Workforce expenditure

The profiles use the term 'workforce' to refer to all those who are paid by the police authority. Workforce costs are salary costs (including overtime unless specified otherwise), national insurance and pension contributions. Other related expenses such as training or redundancy are not included. Information in the charts is shown as cost per head of population.

### Non-staff expenditure

Non-staff expenditure is shown as a percentage of workforce expenditure, since the main determining factor of non-staff costs is the size of the workforce. Non-staff resources include premises, vehicles, computers etc. Showing non-staff expenditure as a percentage of workforce expenditure also takes some account of regional differences in costing.

### Income and funding

Income is shown as a percentage of workforce cost. The profiles distinguish between income the force generates itself e.g. through charging for services (part of which may be paid for by overtime) and the funding it receives locally from council tax precept and centrally from the Home Office. It should be noted that some of the funding received is dedicated for specific posts.

#### Collaboration

Forces are developing joint working arrangements with national and regional partners to respond to serious threats to the community and exploiting opportunities where value for money could be improved. Each force is likely to be involved in a range of collaborative arrangements to minimise the risk to the public and to ensure value for money. This includes policing operations and business support functions, which means that workforce resources may be shared with other forces. This information cannot be captured in these data sets, however, if a force is an outlier in a particular function, collaboration may be the reason for this difference.

#### How to use this section

Police authorities and forces should focus on those charts where the force is an outlier, i.e. where they are significantly different from the average, or where they are particularly high or low. Outliers are highlighted in red in the tables of the 'all forces' profiles and fall within the top or bottom 10% of forces and with a financial value of more than £1 million. They should explore the reasons for any differences by looking at the force as a whole. Expenditure levels should also be considered in the context of workforce modernisation, collaboration efforts and outsourcing of services.

### Key to the bar charts and tables:

- the black bar represents this force
- the dark blue bars represent its most similar forces as listed in the title page
- the horizontal line shows the average
- outliers in the tables are highlighted in red
- the difference column shows the difference from the average

Throughout the profiles the chart scales may differ and the differences shown may not be as significant as they appear.

### Key to the calculations

Averages are simple unweighted averages including the force.

Please note: as the Metropolitan Police data distorts the chart scales, the Met has been excluded from the profiles for all other forces, as has the City of London.

Non-staff expenditure is shown as a percentage of workforce expenditure, since the main determining factor of non-staff costs is the size of the workforce Workforce data for support functions is shown as FTE per 100 workforce to compare the size of the support function in relation to the workforce.

The profiles use a different calculation for net revenue expenditure to CIPFA; it is calculated as total expenditure minus income to show the total cost of policing to the taxpayer.

Police Objective Analysis data has not been included as CIPFA have advised that it is currently unreliable to use.

### Glossary:

ACPO Association of Chief Police Officers

**ADR** Annual data requirement (data collection by the Home Office)

CIPFA Chartered Institute of Public Finance and Accounting

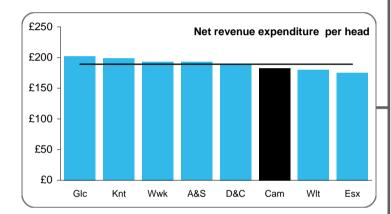
FTE Full time equivalent

PCSO Police Community Support Officer

# **EXPENDITURE**

### 2010/11 estimates £ per head of population

These charts give an overview of what policing in each force costs per head of population. As HMIC is inspecting in the public interest, this measure is a good starting point to consider value for money. NB: the profiles use a different calculation for net revenue expenditure to CIPFA; it is calculated as total expenditure minus income to show the total cost of policing to the taxpayer.

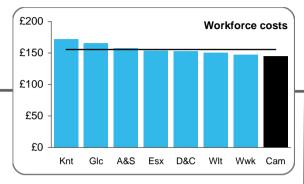


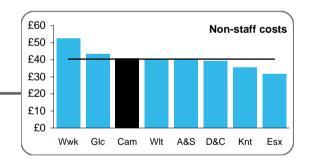
Population 770,400	Population	770,400
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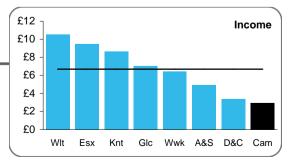
	£m	£/head	Avg	Diff. £m
Police officers	73	95	106	-8.3
Police staff	32	42	43	-0.5
PCSOs	6	8	7	0.5
Workforce	111	145	155	-8.3
Non-staff costs	31	41	40	0.2
Income	-2	-3	-7	2.9
Net revenue exp.	141	182	189	-5.1

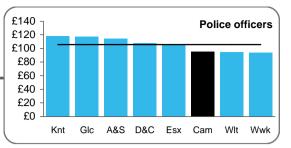
Non-staff % staff cost	28%	26%	2.2

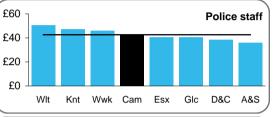
Source: CIPFA Statistics 2010/11 estimates

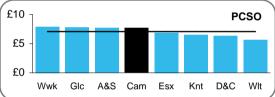


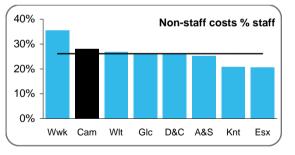










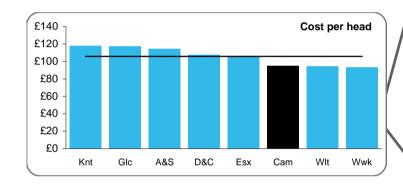


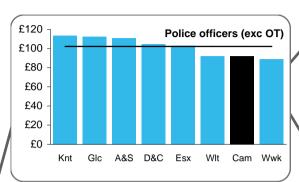
Cambridgeshire

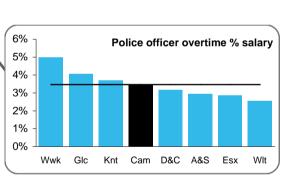
# **POLICE OFFICERS**

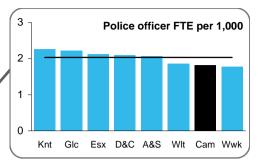
### 2010/11 estimates £ per head of population

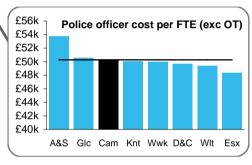
These charts break down police officer costs into salary and overtime costs (OT). Police officer overtime costs are also shown as a percentage of the overall salary costs. The data table shows any discrepancy between Home Office published police strength figures at 31.03.10 and CIPFA average strength figures across 2010/11. Any difference above 2% is highlighted in red. NB: ADR502 and ADR601 totals are a snapshot taken at the end of the financial year.











	£m	£/head	Avg	Diff. £m
Police officers (exc. OT)	71	92	102	-7.9
Police overtime	3	3	4	-0.3
Total	73	95	106	-8.3

Police Officer overtime %	3.4% 3.5%	-0.0
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		Avg	Diff. £m
FTE/1,000	1.82	2.03	-8.1
£000/FTE	50.4k	50.3k	0.1

 Avg FTE 2010/11 (CIPFA)
 1,404

 FTE Mar 10 (ADR601)
 1,471

 FTE Mar 10 (HO published)
 1,471

Source: CIPFA Statistics 2010/11 estimates Cambridgeshire

# **POLICE STAFF AND PCSOs**

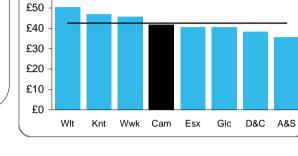
# 2010/11 estimates £ per head of population

These charts break down police staff and PCSO costs into more detail. The data table shows any discrepancy between Home Office published police strength figures at 31.03.10 and CIPFA average figures across 2010/11. Any difference above 2% is highlighted in red. NB: ADR502 and ADR601 totals are a snapshot taken at the end of the financial year, and Home Office FTE data excludes temporary contract staff and traffic wardens. CIPFA includes traffic wardens, and takes an average of staff numbers over the year.

£m	£/head	Avg	Diff. £m
32	42.0	42.6	-0.5

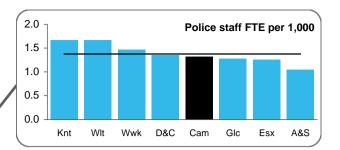
		Avg	Diff. £m
FTE/1,000	1.32	1.38	-1.4
£000/FTE	31.9k	31.2k	0.7

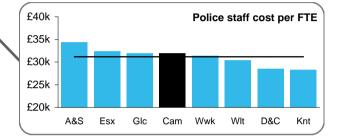
Avg FTE 2009/10 (CIPFA)	1,014
FTE Mar 10 (ADR601)	1,072
FTE Mar 10 (HO published)	1,072



Police staff cost per head

£60





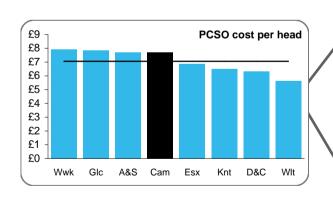
# **PCSOs**

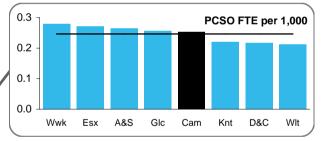
£m	£/head	Avg	Diff. £m
5.9	7.7	7.1	0.5

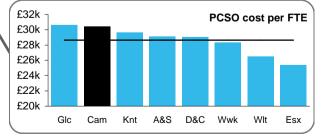
		Avg	Diff. £m
FTE/1,000	0.25	0.25	0.1
£000/FTE	30.4k	28.6k	0.3

Source: CIPFA Statistics 2010/11 estimates

Avg FTE 2009/10 (CIPFA)	195
FTE Mar 10 (ADR601)	209
FTE Mar 10 (HO published)	209





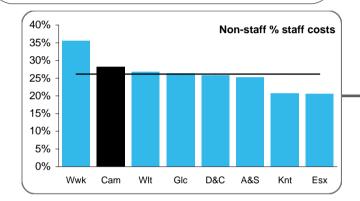


Cambridgeshire

# NON-STAFF COSTS AS PERCENTAGE OF WORKFORCE COSTS

### **2010/11 estimates**

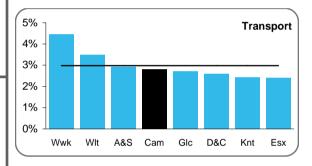
These charts provide information about non-staff costs broken down into specific types of running costs. Non-staff costs are shown as a percentage of staff costs as non-staff costs are mainly dependent on the number of staff working for an organisation. Third party payments include scientific services (eg DNA testing), mutual aid from other police authorities, contributions to interauthority services, transfer payments and national levies.

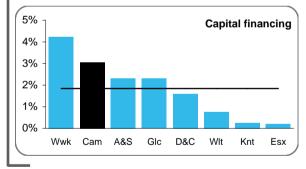


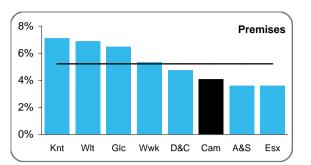
Staff costs £111m

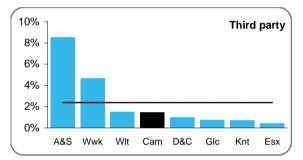
	£m	% staff	Avg	Diff. £m
Supplies & services	15.5	13.9%	11.7%	2.5
Premises	4.5	4.1%	5.2%	-1.3
Transport	3.1	2.8%	3.0%	-0.2
Other employee exps	3.2	2.8%	1.8%	1.1
Capital financing	3.4	3.1%	1.8%	1.4
Third party	1.6	1.5%	2.4%	-1.0
Other	0.0	0.0%	0.2%	-0.2
Non-staff costs	31.4	28.1%	26.1%	2.2
Courses CIDEA Statistics	2040/44 -	-4:4		

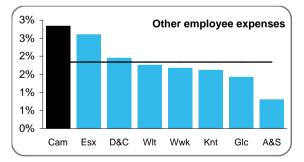
16% | Supplies & services | 12% | 12% | 10% | 8% | 6% | 4% | 2% | 0% | Wwk Cam D&C Glc Wlt Esx Knt A&S









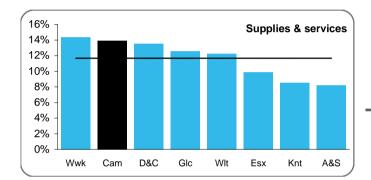


Source: CIPFA Statistics 2010/11 estimates

# SUPPLIES AND SERVICES AS PERCENTAGE OF WORKFORCE COSTS

### 2010/11 estimates

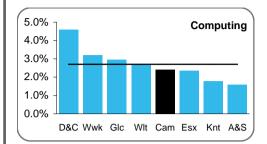
These charts break down supplies and services costs, and give some indication about which services a force may be outsourcing. This page should be read in relation to the relevant staff column on p.18 to identify those services which are contracted out, compared with those delivered in house.

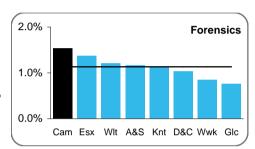


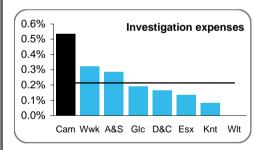
Staff costs	£111m
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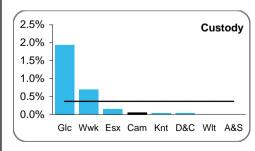
Supplies & services	£m	% staff	Avg	Diff. £m
Computing	2.7	2.4%	2.7%	-0.32
Telecoms & radio	2.6	2.3%	1.8%	0.59
Forensics	1.7	1.5%	1.1%	0.46
Office eq. & expenses	1.5	1.3%	1.1%	0.21
Investigation expenses	0.6	0.5%	0.2%	0.36
Surgeons & doctors	1.3	1.2%	0.7%	0.54
Custody Uniform & laundry	0.1 0.6	0.1% 0.5%	0.4% 0.4%	-0.34 0.13
Insurance	0.7	0.7%	0.2%	0.50
Interpreters	0.7	0.6%	0.2%	0.47
Catering contractors	0.3	0.2%	0.1%	0.17
Other	2.8	2.5%	2.8%	-0.28
Total	15.5	13.9%	11.7%	2.50

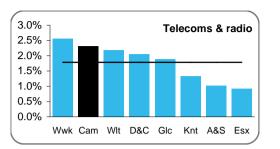
Source: CIPFA Statistics 2010/11 estimates

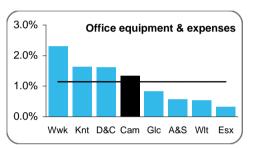


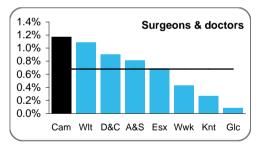


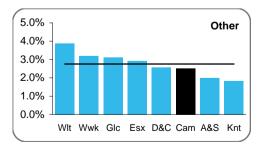










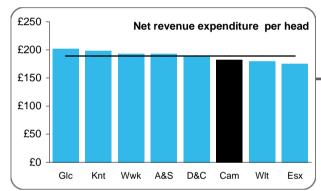


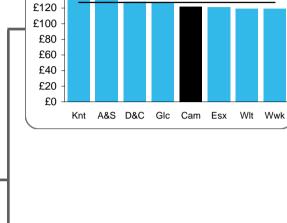
# FINANCING OF EXPENDITURE

### 2010/11 estimates £ per head of population

These charts show how the force funds its expenditure broken down into more detail.

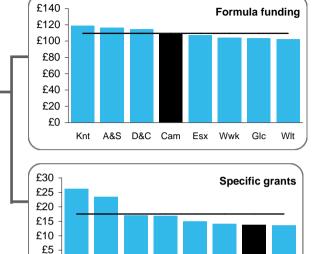
Specific grants go to all forces and are formula based, while special grants are not formula based and are for one-off policing activities, e.g. policing of party conferences.





£160

£140

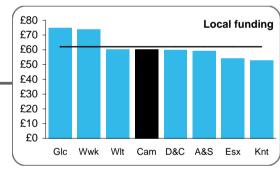


£0

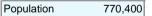
Glc

WIt

A&S Wwk Esx Cam D&C



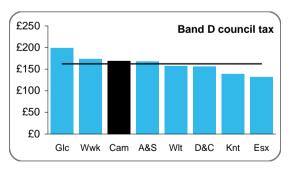
Central funding



	£m	£/head	Avg
Central funding			
Formula funding*	84	108	110
Specific grants	11	14	18
Local funding			
Council tax	46	60	60
Reserves	0	0	2
Net revenue exp.	141	182	189

<sup>\*</sup> Sum of Police Grant, Non-Domestic Rates, & Revenue Support Grant

Source: CIPFA Statistics 2010/11 estimates



Band D tax rate	Avg	Diff £m
£170	£162	2

Cambridgeshire

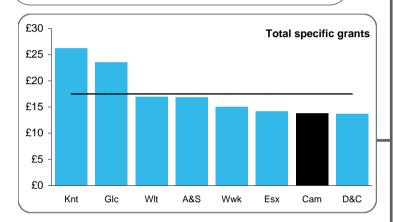
# **SPECIFIC GRANTS**

# 2010/11 estimates £ per head of population

These charts break down information into different categories of specific grants.

Additional Rule 2 funding includes rural policing fund, forensic grant (previously referred to as DNA Expansion), special priority payments and London and South East allowances.

NB: Additional Rule 2 funding was amended in the emergency budget in June 2010.



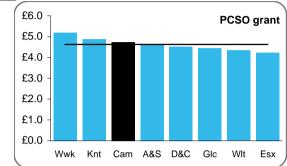
Population	770,400
i opulation	770,700

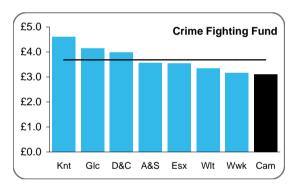
	£m	£/head	Avg	Diff. £m
PCSO grant	3.7	4.7	4.6	0.1
Security grants	0.5	0.6	3.3	-2.1
Crime Fighting Fund	2.4	3.1	3.7	-0.4
Additional Rule 2	2.8	3.6	3.4	0.1
PFI grant	-	-	1.4	-1.1
BCU Fund	0.5	0.6	0.5	0.1
Other special grants	0.8	1.1	0.7	0.3
Total specific grants	10.6	13.8	17.5	-2.9

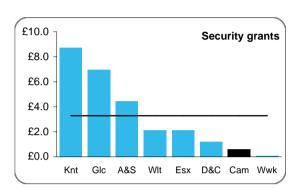


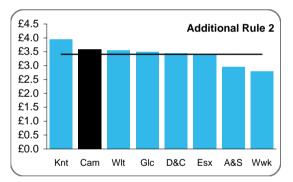
Source: CIPFA Statistics 2010/11 estimates

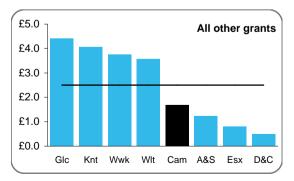
**HMIC** 











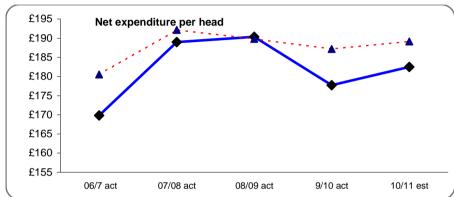
Cambridgeshire
9

# **FUNDING SOURCE TRENDS**

### 2006/07 - 2009/10 actuals, 2010/11 estimates £ per head of population

These charts show how the financial position and funding of forces has changed since 2006/07. Estimates of reserves are unreliable. NB: the scales in the graphs have been chosen so that the graph highlights the changes over time.





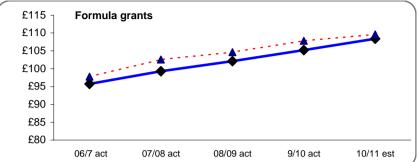
2133	iver expe	enditure per hea	iu		
£190 -		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			📥
£185 -	100				•
£180 -	_ <b>A</b> **				
£175 -				•	
£170 -	<b>4</b>				
£165 -					
£160 -					
£155 📙					
	06/7 act	07/08 act	08/09 act	9/10 act	10/11 est

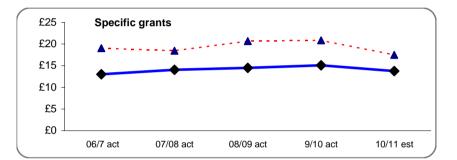
£ per 1,000	06/7 act	07/08 act	08/09 act	9/10 act	10/11 est	Increase
Net Expenditure	169.9	189.0	190.4	177.7	182.5	7%
Financed by:						
Specific grants	13.0	14.0	14.5	15.1	13.8	6%
Formula grants	95.7	99.3	102.1	105.2	108.4	13%
Reserves	13.5	24.3	19.3	-0.4	0.0	-100%
Council tax	47.7	51.3	54.5	57.8	60.3	27%
Band D Tax Rate	£142	£149	£157	£170	£170	19%

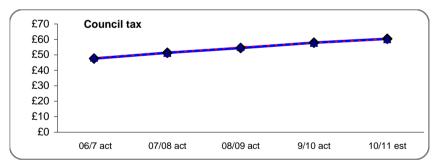
Average	06/7 act	07/08 act	08/09 act	9/10 act	10/11 est
Average	OO// act	01700 act	00/03 act	3/ 10 act	10/11 631
Net Expenditure Financed by:	180.5	192.2	189.8	187.2	189.2
Specific grants	19.1	18.4	20.7	20.9	17.5
Formula grants	97.8	102.6	104.6	107.8	109.6
Reserves	15.5	19.9	9.4	0.8	1.9
Council tax	48.2	51.3	55.1	57.8	60.2
Band D Tax Rate	£134	£141	£150	£162	£162

Increase
7%
6%
13%
-100%
270/

Increase
5%
-8%
12%
-88%
25%
21%







Source: CIPFA Statistics 2009/10 estimates

### **Section Two - Workforce**

### INTRODUCTION

This section looks at how a force deploys its workforce, broken down in detail. Most of the information is based on ADR data supplied by forces to the Home Office. Home Office published figures are taken from ADR502 and ADR 601 which allocates police officers, PCSOs and police staff to over 60 different functional categories. Staff with multiple responsibilities (or designations) are recorded under their primary role or function. For instance forces may include surveillance teams in the investigation function. This may lead to a force appearing different from their peer group. Overall force totals include those on career breaks or maternity/paternity leave. NB: Police staff numbers exclude traffic wardens and contract staff and include S.38 police staff and designated officers (investigation, detention and escort). All ADR 601 data is to 31 March 2010 except for South Yorkshire's data which is to 19 August 2010. This data was extracted from Home Office systems in September 2010 and is as per the draft profile issued in October 2010.

This data comprises full-time equivalent (FTE) figures which have been rounded to the nearest whole number. Because of rounding, there may be an apparent discrepancy between the totals in these charts and totals in similar published tables. Some functions data from the ADR601 does not match total published figures from ADR502, but is now subject to more detailed cross checking. Any discrepancies greater than 2% between these two sources are shown. In some areas, such as support services, the profiles compare numbers of staff per 100 FTE staff as staffing levels for support services are less likely to be affected by local demographics.

### Local policing workforce by function

The ADR workforce data is initially divided into three groups: local policing, national functions, and not available for duty.

Local policing is made up of police officers, PCSOs and police staff allocated to the following ADR categories:

- Community (ADR categories: community safety, response and neighbourhoods).
- Roads policing (ADR categories: traffic and traffic wardens).
- Investigation (ADR categories: asset confiscation, burglary, child/sex/domestic, Criminal Investigation Department (CID), CID specialist crime unit, drugs, fraud, hate crime, Home Office Large Major Enquiry System Unit (HOLMES), vehicle crime and vice).
- Forensics (ADR categories: fingerprinting/photographic and scenes of crime).
- Intelligence (ADR category: intelligence only).
- Dealing with the public (ADR categories: control room and enquiry/station).
- Criminal justice (ADR category: criminal justice units only).
- Custody (ADR category: custody only).
- Specialist functions (ADR categories: air, dogs, firearms (tactical and explosives), marine, mounted, surveillance unit, technical support unit and underwater).
- Operational support (ADR categories: ACPO and directors, coroner's officer, crime and incident management, criminal records office, departmental heads, drivers, local commanders, operational planning, property, staff officers and vehicle workshop/fleet).
- Business support (ADR categories: IT/communications, complaints and discipline, corporate development, finance, other admin/clerical, press and public relations, Personnel/HR, staff associations, welfare/occupational health).
- Training (ADR category: training only).
- Other (including ADR categories: catering, building and stores/supplies).

#### **National functions**

These are resources allocated for a range of functions, such as national security, that may cross force boundaries. These officers are therefore unavailable for local duties. It should be noted that some forces may provide national functions for other forces, so this figure does not necessarily imply the full complement.

### Not available for duty

These are members of the workforce who were unavailable for duty, either because they are probationary police officers who are still completing their training, or who are absent due to maternity leave, career breaks, full time education or absent on long term leave (e.g. compassionate or unpaid leave). Please note that the ADR data for 'other' may not reconcile with other returns about long term absence, which may mean that the numbers of staff not available for duty can be distorted.

#### Other workforce data

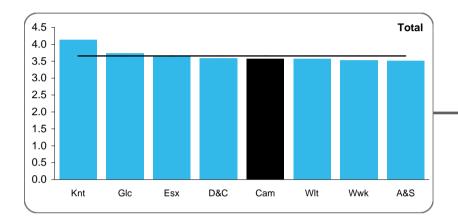
The profiles also include information about contract staff. However forces do not record contract staff consistently and this data is included for completeness only (i.e. because contract staff represent a cost to the force). The profiles also include other ADR data which provides information on numbers of staff joining and leaving the police service as well as figures on sickness absences.

#### How to use this section

Police authorities and forces should focus on those charts where the force is an outlier, i.e. where they are significantly different from the average, or where they are particularly high or low. Outliers are highlighted in red in the tables of the 'all forces' profiles and fall within the top or bottom 10% of forces and with a financial value of more than £1 million (approximately 25 staff difference from the average). They should explore the reasons for any differences by looking at the force as a whole, using relevant local knowledge. Staffing levels should also be considered in the context of workforce modernisation, collaboration efforts and the outsourcing of services.

# WORKFORCE March 2010 FTE per 1,000 population

These charts show the overall police workforce per 1,000 population which are then broken down into police officers, police staff and PCSOs.



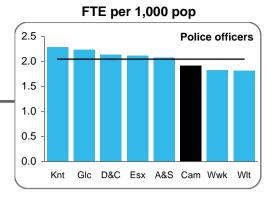
770,400

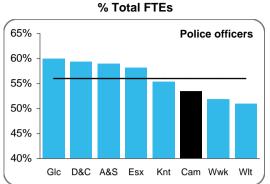
	N	per 1,000	Avg	Diff.
Police officers	1,471	1.91	2.05	-107
Police staff	1,072	1.39	1.36	21
PCSOs	209	0.27	0.24	20
Total	2,752	3.57	3.66	-66

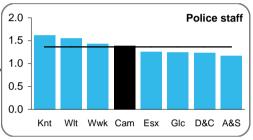
Contract staff	-	-	0.03	-24
Traffic wardens	-	-	0.00	-1
Special constables	167	0.22	0.31	-74

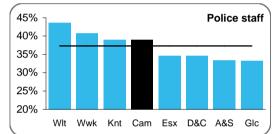
Source: ADR 601 (as at 31/03/10)

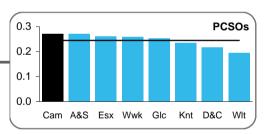
Special constables source: ADR 502 (as at 31/03/2010)

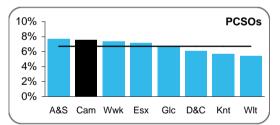


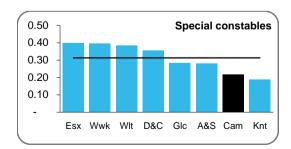












% Total

53%

39%

8%

100%

Avg

56%

37%

100%

7%

# **WORKFORCE TRENDS**

# Changes March 2005 to March 2010

These tables show workforce changes since March 2005. These highlight the impact of workforce modernisation and the introduction of PCSOs.

### FTE

	Mar-05	Mar-06	Mar-07	Mar-08	Mar-09	Mar-10
Police officers	1,418	1,449	1,402	1,379	1,450	1,471
PCSOs	86	101	184	197	195	209
Police staff	832	923	946	917	1,026	1,072
Total	2,336	2,473	2,533	2,493	2,670	2,752

### FTE/1,000

1.84	1.88	1.82	1.79	1.88	1.91
0.11	0.13	0.24	0.26	0.25	0.27
1.08	1.20	1.23	1.19	1.33	1.39
3.03	3.21	3.29	3.24	3.47	3.57
	0.11 1.08	0.11 0.13 1.08 1.20	0.11     0.13     0.24       1.08     1.20     1.23	0.11     0.13     0.24     0.26       1.08     1.20     1.23     1.19	0.11     0.13     0.24     0.26     0.25       1.08     1.20     1.23     1.19     1.33

Increase
4%
143%
29%
18%

### Average

Police officers	2.01	2.05	2.05	2.05	2.08	2.05
PCSOs	0.09	0.09	0.21	0.24	0.24	0.24
Police staff	1.21	1.26	1.28	1.29	1.36	1.36
Total	3.32	3.40	3.54	3.58	3.68	3.66

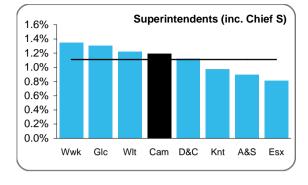
2%
179%
12%
10%

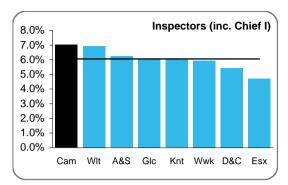
Source: ADR 601 (as at 31/03/10)

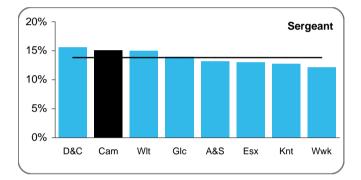
# POLICE OFFICERS/PCSOs BY RANK

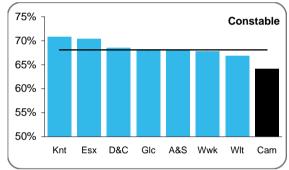
### March 2010 % of FTE

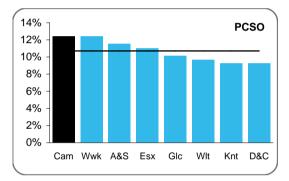
These charts show the percentage of the total officer and PCSO workforce by rank. The chart for superintendents includes chief superintendents, and the chart for inspectors includes chief inspectors. Association of Chief Police Officers (ACPO) are officers above the rank of chief superintendents. Additionally two charts show numbers of constables (and PCSOs) per sergeant giving an indication of the supervision requirement for each sergeant.







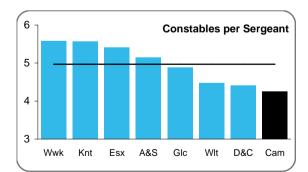


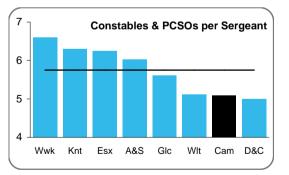


	FTE	%	Avg
ACPO	3	0.2%	0.2%
Chief Superintendent	7	0.4%	0.4%
Superintendent	13	0.8%	0.8%
Chief Inspector	30	1.8%	1.4%
Inspector	88	5.2%	4.7%
Sergeant	253	15.1%	13.8%
Constable	1,077	64.1%	68.1%
PCSO	209	12.4%	10.7%
Force total	1,680	100.0%	100.0%

Constables per Sergeant	4.3	5.0
Const. & PCSOs per Sergeant	5.1	5.7

Source: ADR 601 (as at 31/03/10)



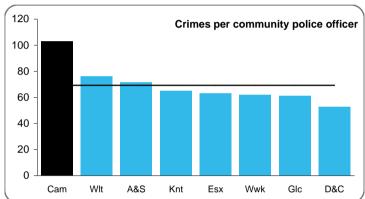


# POLICE WORKFORCE AND CRIME

# March 2010 Workforce, 2009/10 crime

These charts show numbers of police officers allocated to community duties in relation to the amount of crime in the force. While police officers are not just dealing with crime, the numbers of crimes per police officer allocated to community duties gives some indication of how busy these officers are compared to their peer group of forces.

NB: this does not include officers attending incidents, which do not result in a notifiable offence.



Population	770,400
i opulation	770,400

	N	per 1,000	Avg
Violent crimes	11,213	14.6	13.8
Acquisitive crimes	31,974	41.5	32.9
All other crimes	16,830	21.8	19.2
Total crimes	60,017	77.9	65.8

Source: Home Office Crime Statistics 2009/10

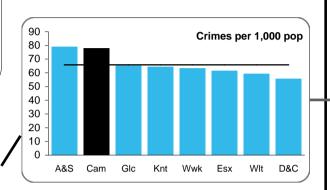
Crimes per community police of	ficer	103	69
Crimes per community + roads p	88	62	
Source: ADR 601 as at 31/03/10	)		
Total staff *	2,643	3.43	3.45
Community police officers	583	0.76	0.97
Roads police officers	101	0.13	0.11

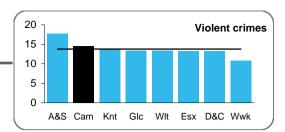
209

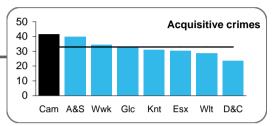
0.27

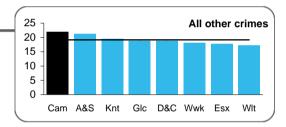
0.24

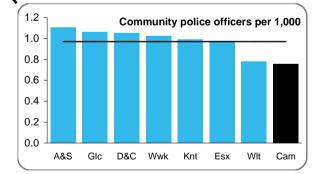
PCSOs











% total staff	Avg
22%	28%
4%	3%
8%	7%

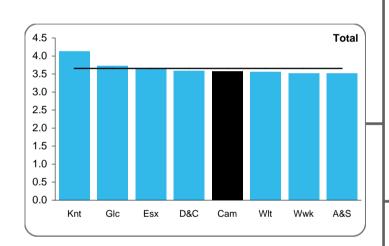
16

Cambridgeshire

<sup>\*</sup> excluding national functions HMIC

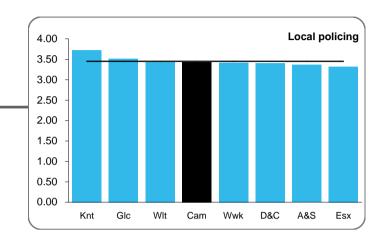
# WORKFORCE BY FUNCTION - SUMMARY March 2010 FTE per 1,000 population

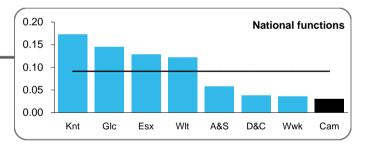
These charts show the total workforce of the force, broken down into those who perform national functions, those who have local duties and those who are not available for duty. Local workforce numbers offer better comparisons across forces for similar functions.

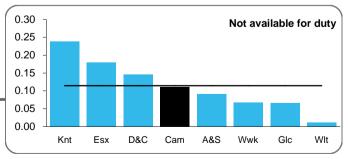


	N	per 1,000	Avg
Local policing	2,643	3.43	3.45
National functions	24	0.03	0.09
Not available for duty*	86	0.11	0.11
Total	2,752	3.57	3.66

Source: ADR 601 (as at 31/03/10)







<sup>\*</sup> e.g. probationers or officers on maternity or long term leave

# **WORKFORCE BY FUNCTION - DETAIL**

# March 2010 FTE per 1,000 population

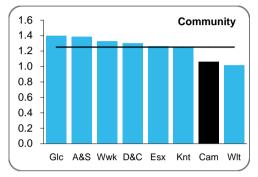
This table shows police officer and police staff (incl PCSOs) numbers broken down into more detail by their function. This information is also presented as charts on the following pages. Please refer to the introduction to this section for definitions of the workforce categories. *NB: Special constables are headcount figures not FTE*.

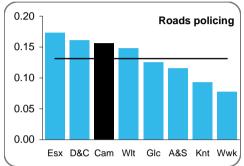
Population	770,400																
				Can	nbridgesh	ire	MSC	average	•	D	ifference						
				per 1,	000 popul	ation	per 1,00	0 popula	tion		FTE		9	6 Offic	ers	% Force	e Total
	Officers	Staff	Total	Officers	Staff	Total	Officers	Staff	Total	Officers	Staff	Total			Avg		Avg
Community	583	235	818	0.76	0.31	1.06	0.97	0.28	1.25	-164	18	-146		71%	78%	31%	36%
Roads policing	101	20	121	0.13	0.03	0.16	0.11	0.02	0.13	18	2	19		84%	82%	5%	4%
Specialist functions	98	20	117	0.13	0.03	0.15	0.09	0.03	0.12	27	-3	24		83%	76%	4%	4%
Investigation	343	49	393	0.45	0.06	0.51	0.37	0.10	0.47	61	-27	34		87%	79%	15%	13%
Intelligence	58	56	114	0.07	0.07	0.15	0.08	0.07	0.15	-5	2	-3		51%	54%	4%	4%
Forensics	-	57	57	-	0.07	0.07	0.01	0.06	0.07	-4	7	4		0%	7%	2%	2%
Operational support	69	151	220	0.09	0.20	0.29	0.09	0.15	0.23	4	37	41		32%	37%	8%	7%
Dealing with the public	28	218	246	0.04	0.28	0.32	0.03	0.26	0.29	8	18	26		11%	9%	9%	8%
Criminal justice	-	81	81	-	0.10	0.10	0.01	0.15	0.17	-10	-38	-48		0%	8%	3%	5%
Custody	34	36	70	0.04	0.05	0.09	0.05	0.05	0.09	-1	0	-1		49%	49%	3%	3%
Business support	30	289	318	0.04	0.37	0.41	0.03	0.33	0.36	6	37	43		9%	8%	12%	10%
Training	32	29	60	0.04	0.04	0.08	0.05	0.04	0.09	-10	-1	-11		53%	58%	2%	3%
Other	-	29	29	-	0.04	0.04	0.01	0.03	0.04	-7	8	1		0%	24%	1%	1%
Local policing	1,375	1,268	2,643	1.79	1.65	3.43	1.88	1.57	3.45	-76	60	-16		52%	55%	100%	100%
National functions	19	5	24	0.02	0.01	0.03	0.08	0.01	0.09	-41	-6	-47		79%	85%		
Not available for duty	78	8	86	0.10	0.01	0.11	0.09	0.03	0.11	11	-13	-3		91%	76%		
Total workforce	1,471	1,281	2,752	1.91	1.66	3.57	2.05	1.61	3.66	-107	41	-66		53%	56%		
Source: ADR 601 (as at	31/03/10)																
Contract staff			-			-			0.03			-24					
Traffic wardens			-			-			0.00			-1					
Special constables			167			0.22			0.31			-74					

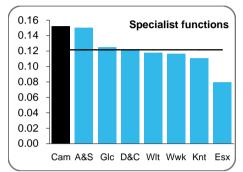
# **WORKFORCE BY FUNCTION**

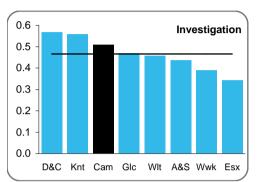
# March 2010 FTE per 1,000 population

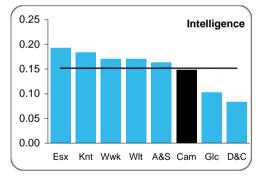
These charts show the workforce broken down by function. For definitions of the workforce categories, please refer to the introduction to this section.

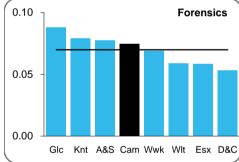


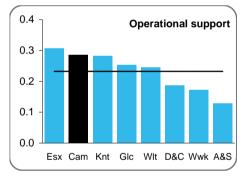


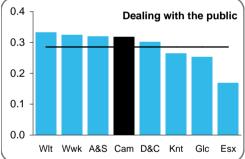


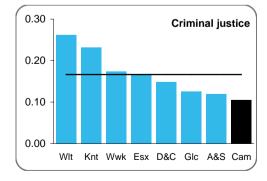


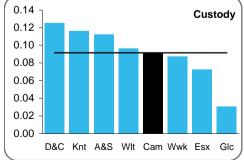


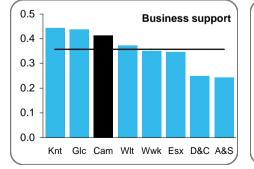


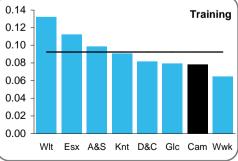








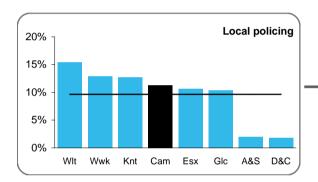




Source: ADR 601 (as at 31/03/10) HMIC

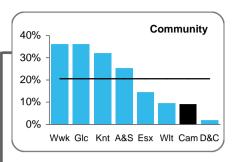
# CHANGES IN WORKFORCE Changes March 2006 to March 2010

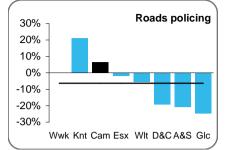
These charts show workforce changes since March 2006. Some changes, especially large ones, may be due to corrections or past data quality concerns. Changes below 50% or above 100% are therefore not presented in the charts, or used in calculating the averages, though they are still shown in the data table.

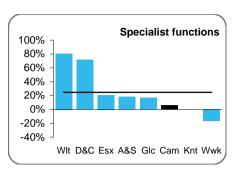


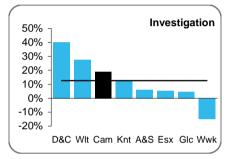
	Mar-06	Mar-10	%	Avg
Community	750	818	9%	21%
Roads policing	113	121	6%	-6%
Specialist functions	110	117	6%	25%
Investigation	329	393	19%	13%
Intelligence	140	114	-18%	22%
Forensics	22	57	158%	-2%
Operational support	185	220	19%	11%
Dealing with the public	186	246	32%	2%
Criminal justice	100	81	-20%	-18%
Custody	60	70	17%	15%
Business support	311	318	2%	-3%
Training	54	60	12%	28%
Other	14	29	105%	1%
Local policing	2,376	2,643	11%	10%
Force total	2,473	2,752	11%	7%

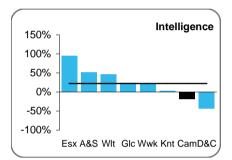
Source: ADR 601 (as at 31/03/06 & 31/03/10) HMIC

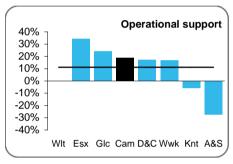


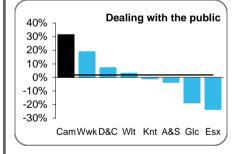


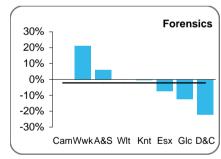


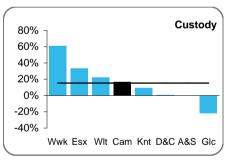


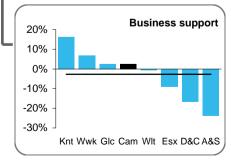


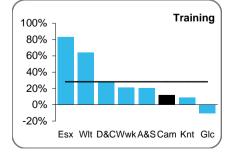


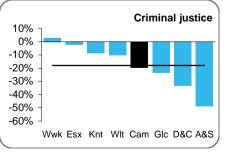










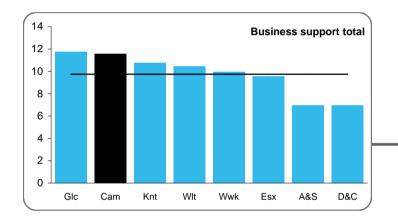


Cambridgeshire

# **BUSINESS SUPPORT**

# March 2010 FTE per 100 workforce

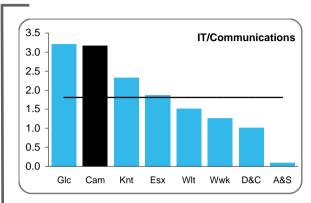
These charts show business support workforce broken down into more detail. *NB: This data is FTE per 100 total FTE and differs from other staffing charts*. The 'Diff' column in the table shows the difference in FTE from the average.

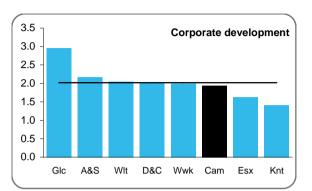


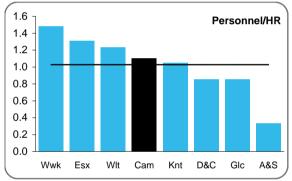
Total force FTE	2,752
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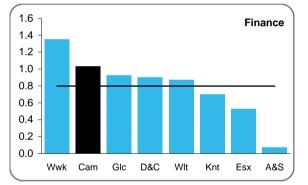
	FTE	per 100	Avg	Diff.
IT/Communications	87	3.17	1.81	38
Corporate development	53	1.94	2.02	-2
Personnel/HR	30	1.10	1.03	2
Finance	28	1.03	0.80	6
Complaints & discipline	20	0.71	0.56	4
Press & public relations	16	0.57	0.52	1
Occup. health & welfare	8	0.28	0.19	3
Staff associations	5	0.18	0.17	0
Other admin./clerical	71	2.57	2.65	-2
Total	318	11.57	9.74	50

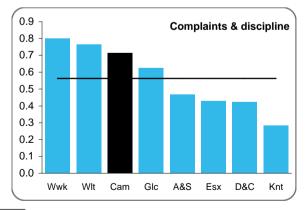
Source: ADR 601 (as at 31/03/10) HMIC

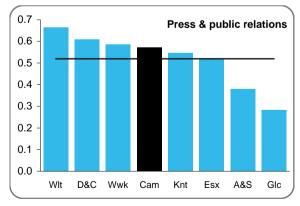










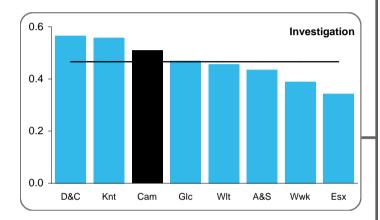


# **INVESTIGATION**

# March 2010 FTE per 1,000 population

These charts show the investigative workforce broken down into more detail. *NB: Actual numbers in some categories are low.* 

The 'Diff' column in the table shows the difference in FTE from the average.

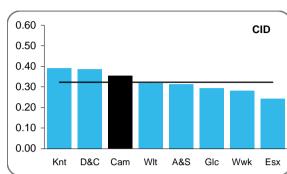


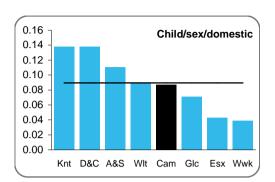
ĺ	Population	770,400
ı	ropulation	110,400

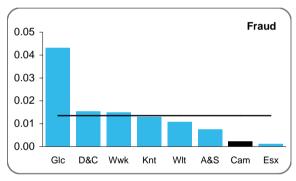
	FTE	per 1,000	Avg	Diff.
CID*	273	0.35	0.32	24
Child/sex/domestic	67	0.09	0.09	-2
Fraud	2	0.00	0.01	-9
HOLMES unit	19	0.02	0.01	10
Drugs	6	0.01	0.01	0
Asset confiscation	15	0.02	0.01	7
Vehicle crime	0	0.00	0.00	-0
Vice	0	0.00	0.00	-0
Burglary	5	0.01	0.00	4
Hate crime	6	0.01	0.01	-1
Total	393	0.51	0.47	34

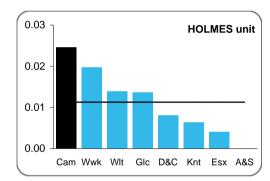
<sup>\*</sup> inc. Special crime unit

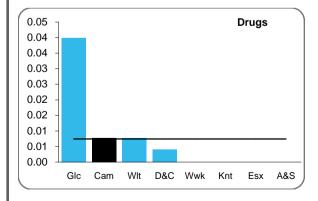
Source: ADR 601 (as at 31/03/10) HMIC

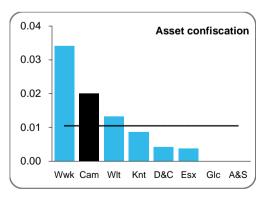








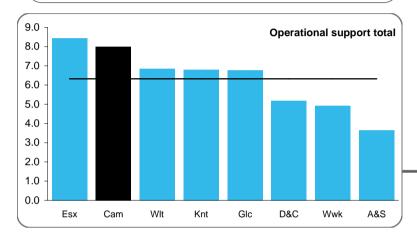




# **OPERATIONAL SUPPORT**

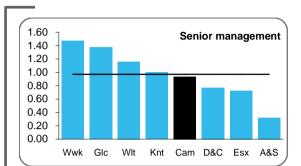
# March 2010 FTE per 100 workforce

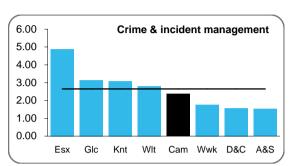
These charts show the operational support workforce broken down in more detail. Not all forces have staff in all categories, e.g. where services are outsourced. NB: This data is FTE per 100 total FTE and differs from other staffing charts. The 'Diff' column in the table shows the difference in FTE from the average.

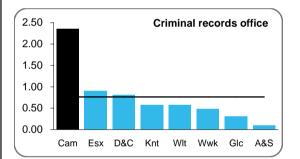


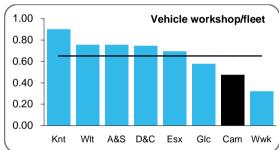
Total force FTE	2.752
Lotal force F LE	2,/54

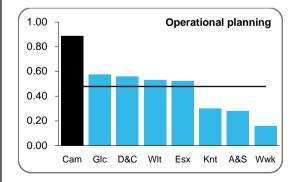
	FTE	per 100	Avg	Diff.
ACPO & directors	5	0.17	0.20	-1
Departmental heads	13	0.47	0.46	0
Local commanders	8	0.29	0.31	-0
Senior Management	26	0.94	0.97	-1
Crime & incident management	65	2.37	2.65	-8
Criminal records office	65	2.36	0.76	44
Vehicle workshop/fleet	13	0.47	0.65	-5
Operational planning	24	0.89	0.48	11
Property	8	0.29	0.34	-1
Drivers	10	0.36	0.20	5
Coroner's officer	7	0.26	0.16	3
Staff officers	2	0.05	0.12	-2
Total	220	8.00	6.33	46

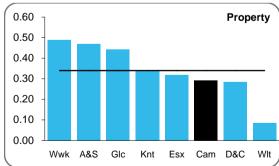








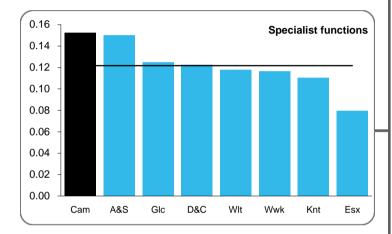




Source: ADR 601 (as at 31/03/10)

# SPECIALIST FUNCTIONS March 2010 FTE per 1,000 population

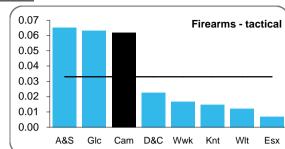
These charts show the specialist functions workforce broken down in more detail. Not all forces have staff in all categories, e.g. where services are outsourced. NB: The 'Diff' column in the table shows the difference in FTE from the average.

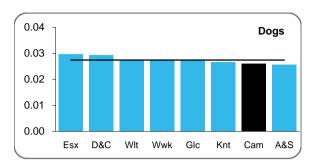


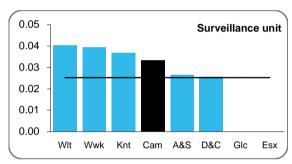
Population 770	,400
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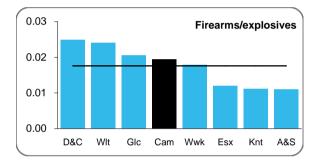
	FTE	FTE/1,000	Avg	Diff.
Firearms - tactical	48	0.06	0.03	22
Dogs	20	0.03	0.03	-1
Surveillance unit	26	0.03	0.03	6
Firearms/explosives	15	0.02	0.02	1
Technical support unit	1	0.00	0.01	-4
Air	8	0.01	0.01	2
Mounted	0	-	0.00	-2
Underwater	0	-	0.00	-1
Marine	0	-	0.00	-1
Total	117	0.15	0.12	24

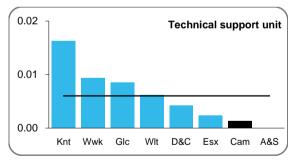
Source: ADR 601 (as at 31/03/10)

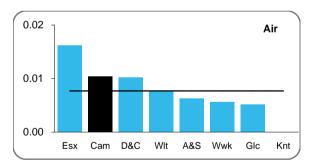










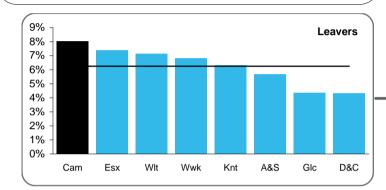


# **LEAVERS**

### 2010

These charts show the percentage of the workforce that left the force in 2009/10; officers are broken down into those who transferred or left the service. A further chart shows the percentage of officers working beyond 30 years service. Because of the current financial climate, we have costed the salary impact of staff leaving the service. However, PCSOs leaving forces may return as police officers.

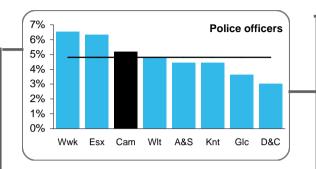
NB: The leavers figures are headcount figures not FTE.

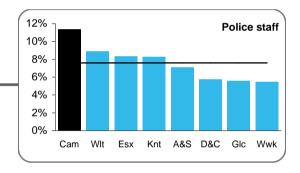


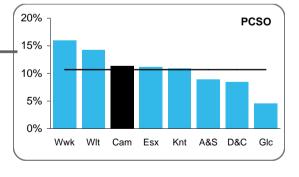
	Leavers (headcount)	% Force	Avg	Salary £m
Police officers [1,471]				
Transfer	13	0.9%	0.8%	
Leaving force	63	4.3%	4.0%	3.2
Total leavers	76	5.2%	4.8%	
Police staff [1,072]				
Transfer	-	0.0%	0.1%	
Leaving force	122	11.4%	7.5%	3.9
Total leavers	122	11.4%	7.6%	
PCSO [209]				
Transfer	-	0.0%	0.1%	
Leaving force	24	11.3%	10.6%	0.7
Total leavers	24	11.3%	10.7%	
All leavers	221	8.0%	6.2%	7.8

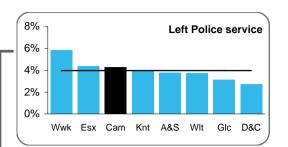
Source: ADR531 (as at 31/03/10)
POs > 30yr service 16 1.1% 1.5%

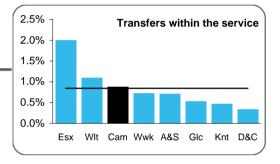
Source: ADR582 (as at 31/03/10)

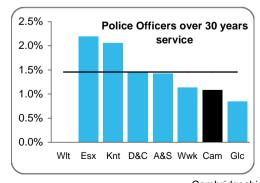










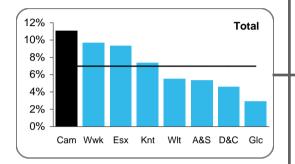


Cambridgeshire

# JOINERS 2010

These charts show the percentage of the workforce that joined the force in 2009/10.

NB: The joiners figures are headcount figures not FTE.



20% -							Police	Staff
15% -								
10% -	_							
5% -								
0% -								
	Wwk	Cam	Knt	WIt	A&S	Glc	Esx	D&C

Wwk D&C A&S

**Police Officers** 

WIt

12% -

10%

8%

6%

4%

2%

26

Esx Cam

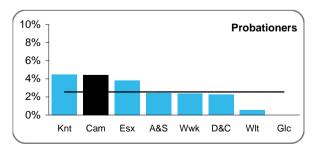
Knt

1	20% -							P	cso
-	15% -								
	10% -								_
	5% -								
	0% -								
		Cam	Wwk	WIt	Knt	Esx	A&S	D&C	Glc



Source: ADR521 (as at 31/03/10)

	% strength	Avg
PO Probationers	4.4%	2.5%



### SICKNESS & OTHER LONG TERM ABSENCE

### 2010

These charts show sickness & other long term absence broken down into absences of less than 28 days and 28 days or more (long term absence) which includes maternity leave, compassionate leave etc. Officers on restricted duties (i.e. officers who, because of a disability or other limiting factor, are unable to undertake the full range of operational duties) and recuperative duties (officers returning to work in a phased way after injury or illness) are not included in the absence figures. NB: The gaps towards the left of some charts indicate that data is not available or has not been included; absence above 12% of the workforce and zero absence have been excluded.

	FTE	%	Avg
Officers [1,471]			
Long term absence	50	3.4%	2.8%
Sickness absence	21	1.4%	2.1%
<b>PCSO</b> [209]			
Long term absence	8	3.8%	3.4%
Sickness absence	4	1.9%	2.3%
<b>Staff</b> [1,072]			
Long term absence	37	3.5%	3.2%
Sickness absence	15	1.4%	2.0%

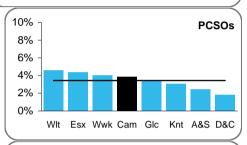
	FTE	%	Avg
Officers [1,471]			
Long term absence	50	3.4%	2.8%
Sickness absence	21	1.4%	2.1%
PCSO [209]			
Long term absence	8	3.8%	3.4%
Sickness absence	4	1.9%	2.3%
Staff [1,072]			
Long term absence	37	3.5%	3.2%
Sickness absence	15	1.4%	2.0%

Officers [1,471]			
Recuperative	0	na	3.3%
Restricted	0	na	5.6%

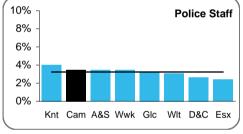
Source: ADR 502, 551 and 582 (as at 31/03/10) ADR 582 figures are headcount not FTE

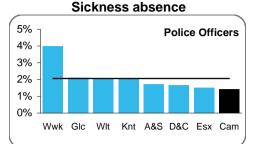
	101111111111111111111111111111111111111
10% 7	Police Officers
8% -	
6% -	
4% -	
001	

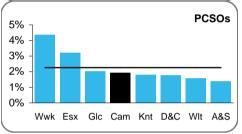
Long-term Absence

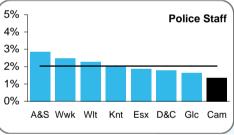


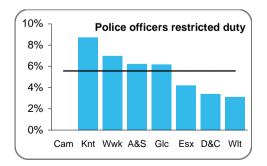
Wwk Cam D&C Knt Esx Glc A&S WIt

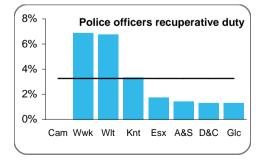












### Section Three - Offences & Sanctioned Detections

### INTRODUCTION

This section focuses on criminal offences dealt with by each force, using the Home Office published categories of offences. Data is shown as offences per 1,000 population.

Definitions of offences in each category can be found on the Home Office website www.homeoffice.gov.uk/rds/. Burglary, violent and vehicle offences are further broken down into sub-categories. The 10 Home Office categories into which all recorded crime has been divided are:

> Violent crime > Violence against the person

> with injury

> without injury

> Sexual offences

> Acquisitive crime > Robbery

> Burglary

in a dwellingnot in a dwelling

> Offences against vehicles

> Taking a vehicle without consent

> Other offences against a vehicle (interfering with a vehicle & theft from a vehicle)

> Other theft offences

> Other crime > Criminal damage

> Drug offences

> Fraud and Forgery

> Other offences

A sanction detection means that a recorded crime has been resolved by the police. The types of outcomes are:

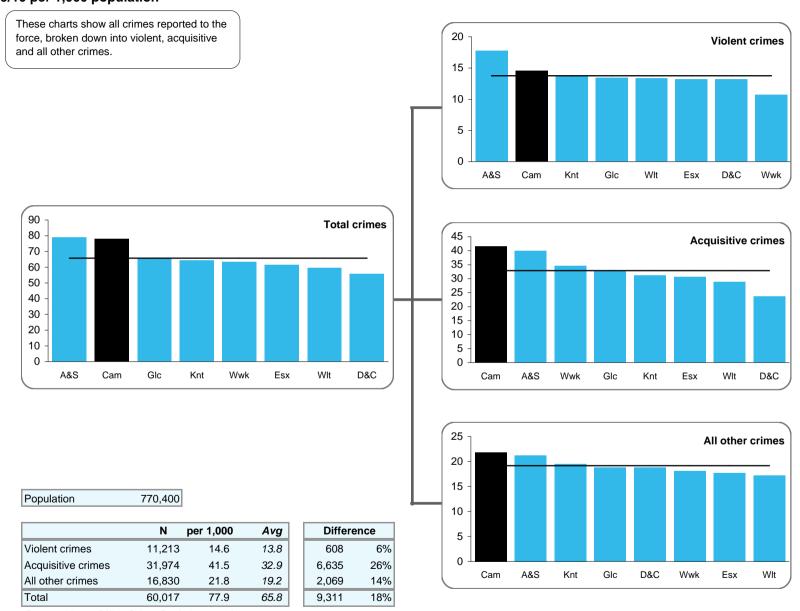
- > Caution police have identified a suspect and issued them with a caution
- > Penalty notice for disorder a fine issued by the police for anti-social behaviour
- > Charge summons the suspect has been charged and/or brought to court
- > Taken into consideration (TIC) courts take this offence into consideration when sentencing for other crimes

#### How to use this section

Police authorities and forces should focus on those charts where the force is significantly different from the average or particularly high or low. They should explore the reasons for any differences by looking at the force as a whole, using relevant local knowledge.

Up to date quarterly crime statistics are available on the HMIC website as part of the Police Report Card

# RECORDED OFFENCES - ALL CRIMES 2009/10 per 1,000 population

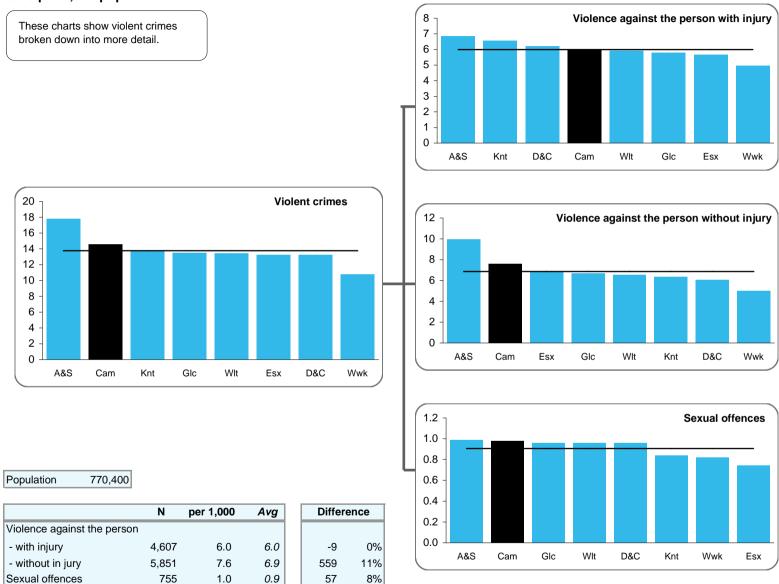


Source: Home Office Crime Statistics 2009/10

HMIC 29

Cambridgeshire

# RECORDED OFFENCES - VIOLENT CRIMES 2009/10 per 1,000 population



6%

608

Source: Home Office Crime Statistics 2009/10

11,213

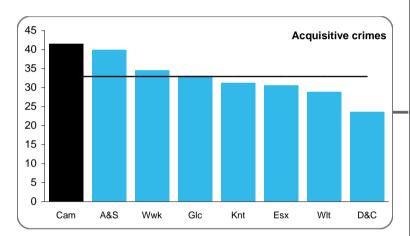
Violent crimes

14.6

13.8

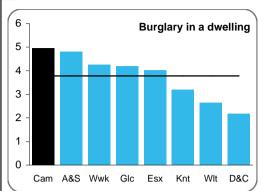
# **RECORDED OFFENCES - ACQUISITIVE CRIMES** 2009/10 per 1,000 population

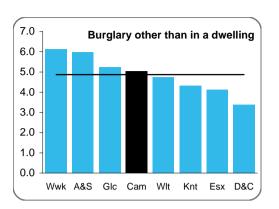
These charts show acquisitive crimes broken down into more detail. NB: Burglary is shown per 1,000 population (not per dwelling).

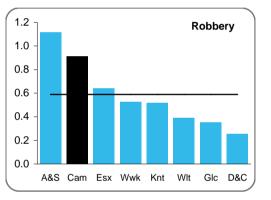


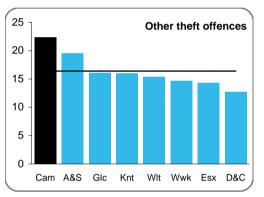
Population	770,400
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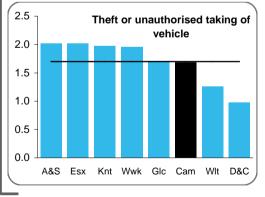
	N	per 1,000	Avg	Differe	nce
Robbery	702	0.9	0.6	248	55%
Burglary					
- Burglary in a dwelling	3,823	5.0	3.8	913	31%
- Burglary not in a dwelling	3,876	5.0	4.9	126	3%
Offences against vehicles					
- Theftof a vehicle	1,298	1.7	1.7	-12	-1%
- Other vehicle offences	5,031	6.5	5.5	758	18%
Other theft offences	17,244	22.4	16.4	4,601	36%
Acquisitive crimes	31,974	41.5	32.9	6,635	26%

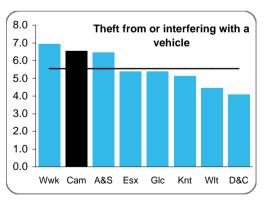








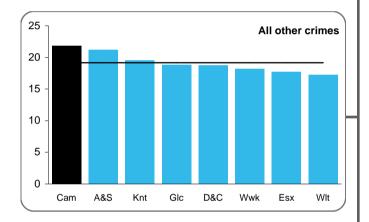


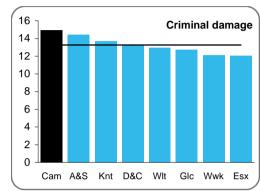


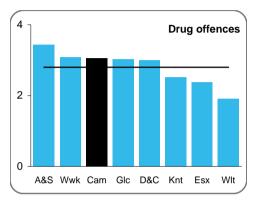
Source: Home Office Crime Statistics 2009/10

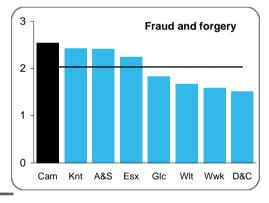
# RECORDED OFFENCES - ALL OTHER OFFENCES 2009/10 per 1,000 population

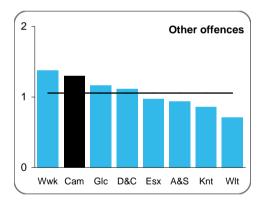
These charts show all other crimes broken down into more detail. *NB: The number of drug offences recorded is a measure of police activity, which is why detections are close to 100%.* 











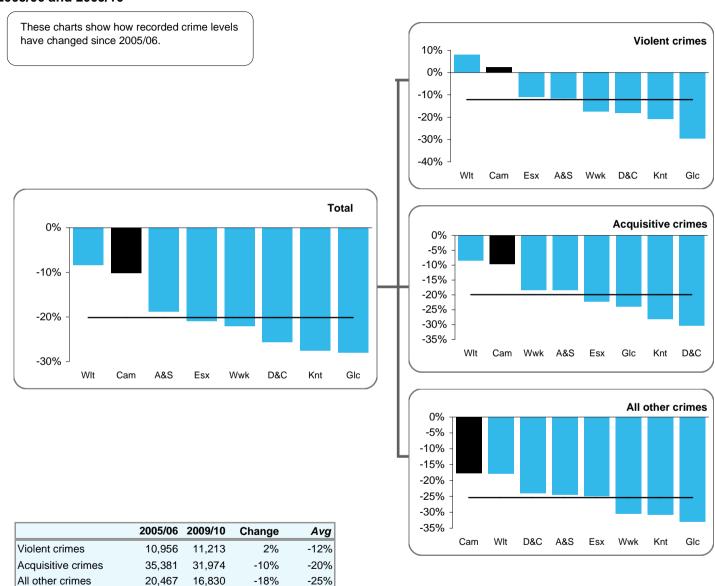
Population 770,400

	N	per 1,000	Avg
Criminal damage	11,519	15.0	13.3
Drug offences	2,355	3.1	2.8
Fraud and forgery	1,958	2.5	2.0
Other offences	998	1.3	1.1
All other crimes	16,830	21.8	19.2

Difference	
1,296	13%
197	9%
392	25%
184	23%
2,069	14%

Source: Home Office Crime Statistics 2009/10

# RECORDED OFFENCE TRENDS - ALL CRIMES 2005/06 and 2009/10



Source: Home Office Crime Statistics 2005/06 to 2009/10

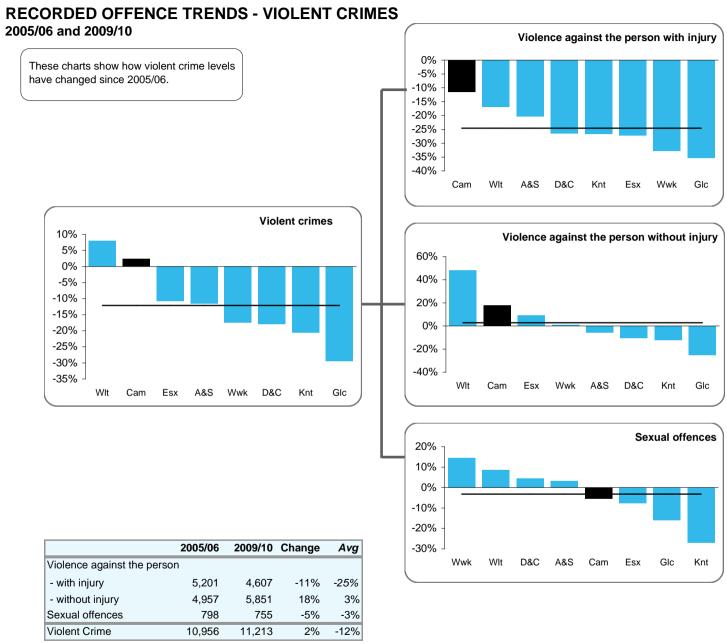
66,804

Total

-10%

-20%

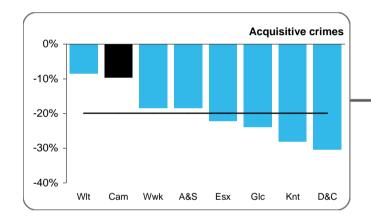
60,017



Source: Home Office Crime Statistics 2005/06 to 2009/10

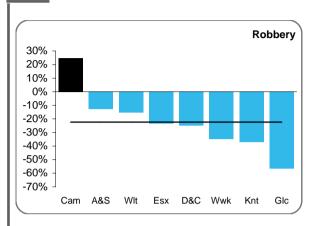
# RECORDED OFFENCE TRENDS - ACQUISITIVE CRIMES 2005/06 and 2009/10

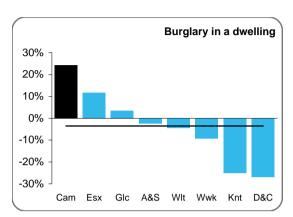
These charts show how acquisitive crime levels have changed since 2005/06.

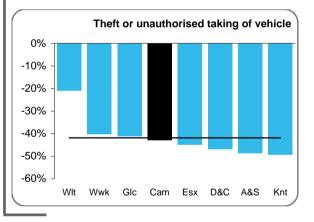


	2005/06	2009/10	Change	Avg
Robbery	562	702	25%	-22%
Burglary				
- Burglary in a dwelling	3,076	3,823	24%	-4%
- Burglary not in a dwelling	5,141	3,876	-25%	-17%
Offences against vehicles				
- Theftof a vehicle	2,265	1,298	-43%	-42%
- Other vehicle offences	6,990	5,031	-28%	-35%
Other theft offences	17,347	17,244	-1%	-14%
Acquisitive crime	35,381	31,974	-10%	-20%

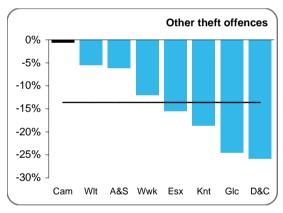
Source: Home Office Crime Statistics 2005/06 to 2009/10





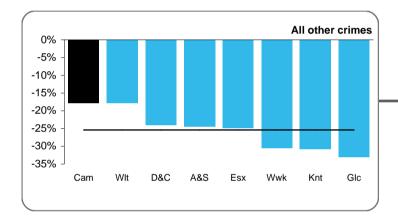


35



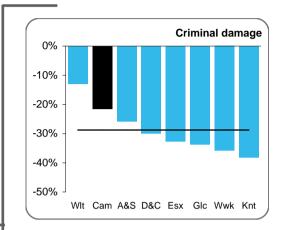
# RECORDED OFFENCE TRENDS - ALL OTHER OFFENCES 2005/06 and 2009/10

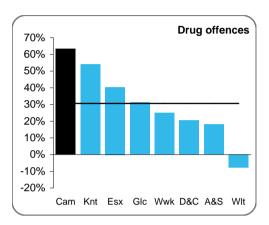
These charts show how all other crime levels have changed since 2005/06. *NB: The number of drug offences recorded is a measure of police activity, which is why detections are close to 100%.* 

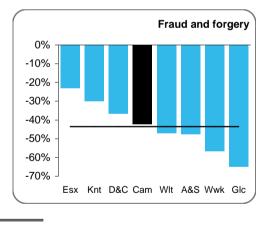


	2005/06	2009/10	Change	Avg
Criminal damage	14,680	11,519	-22%	-29%
Drug offences	1,442	2,355	63%	31%
Fraud and forgery	3,389	1,958	-42%	-44%
Other offences	956	998	4%	-3%
All other offences	20,467	16,830	-18%	-25%

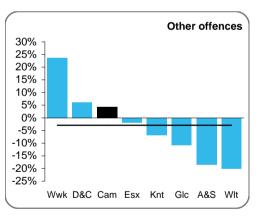
Source: Home Office Crime Statistics 2005/06 to 2009/10







36

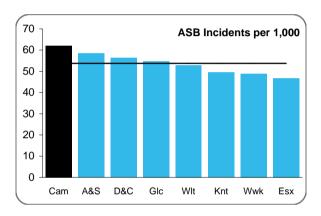


Cambridgeshire

# **ANTI-SOCIAL BEHAVIOUR**

## 2009/10 per 1,000 population

Please note this data is not validated and as such should only be used for indicative purposes. This does not constitute recorded crime and there have been differences as to how forces interpret categories.

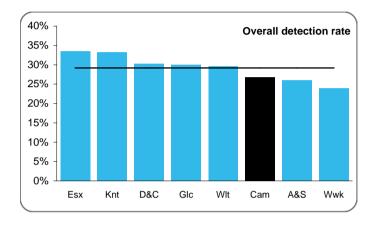


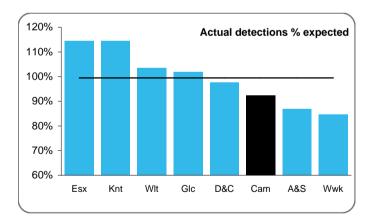
		Avg
ASB Incidents per 1,000 pop	62	54

# SANCTION DETECTION RATES 2009/10

These charts show the overall detection rates and compare them with the crime adjusted detection rates. The crime adjusted detections shows what the force would have achieved if they had matched the average for each crime type.

	Offences	Detections	%	Avg	Crime Adjusted Detections	Diff.
Violent crime						
Violence against the persor	1					
- with injury	4,607	1,914	42%	43%	1,997	-83
- without in jury	5,851	2,948	50%	54%	3,142	-194
Sexual offences	755	225	30%	30%	228	-3
	11,213	5,087	45%	48%	5,367	-280
Acquisitive crime						
Robbery	702	144	21%	23%	159	-15
Burglary in a dwelling	3,823	515	13%	17%	657	-142
Burglary in other building	3,876	340	9%	11%	418	-78
Theftof a vehicle	1,298	255	20%	19%	247	8
Other vehicle offences	5,031	587	12%	10%	528	59
Other theft offences	17,244	4,244	25%	27%	4,653	-409
	31,974	6,085	19%	20%	6,660	-575
Other crime						
Fraud and forgery	1,958	440	22%	33%	655	-215
Criminal damage	11,519	1,460	13%	15%	1,683	-223
Drug offences	2,355	2,294	97%	97%	2,283	11
Other offences	998	708	71%	72%	721	-13
	16,830	4,902	29%	32%	5,343	-441
All offences	60.017	16.055	27%	29%	17.370	-1.296
All Ollerices	00,017	10,000	2170	2970	17,370	-1,290





Actual % Expected 92%

Source: Home Office Crime Statistics 2009/10

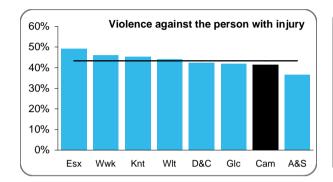
HMIC

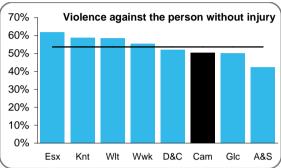
38

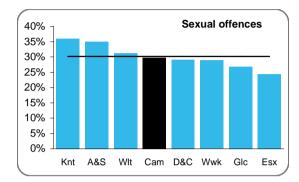
### **SANCTION DETECTION RATES BY CRIME TYPE**

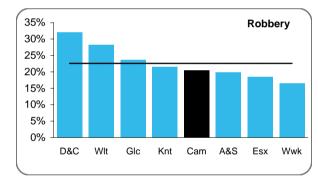
2009/10

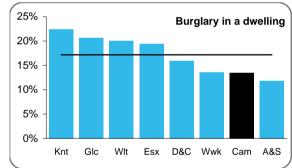
These charts show detection rates by type of crime. NB: The number of drug offences recorded is a measure of police activity, which is why detections are close to 100%.

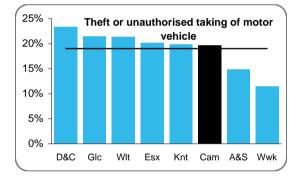


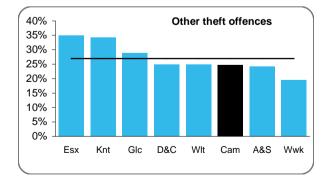


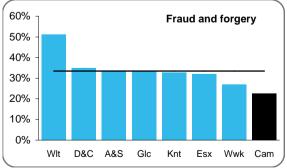


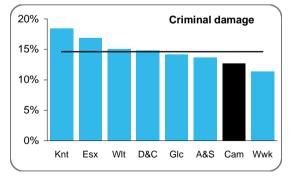










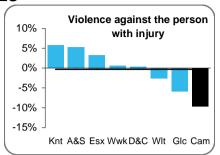


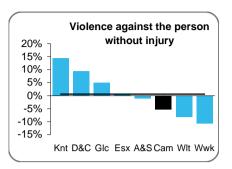
Source: Home Office Crime Statistics 2009/10

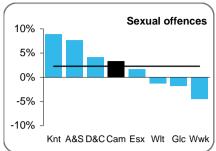
#### **CHANGES IN SANCTION DETECTION RATES**

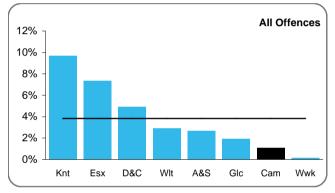
#### 2005/06 and 2009/10

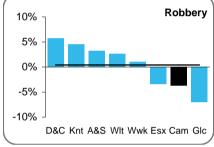
These charts break down sanction detections by type of crime. *NB: The number of drug offences recorded is a measure of police activity, which is why detections are close to 100%.* 

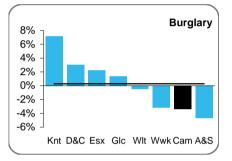


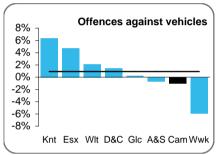


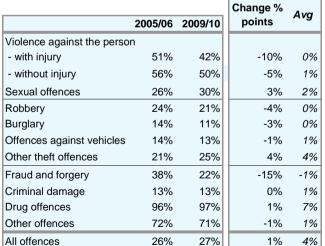


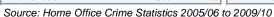


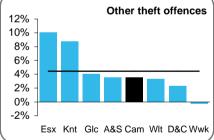


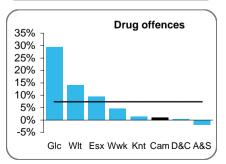


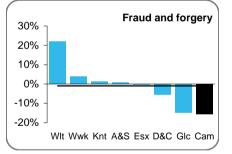


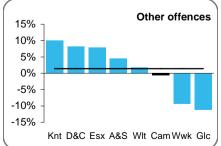


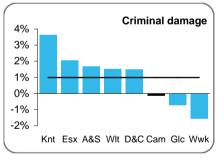








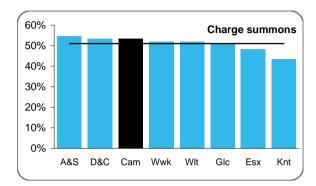


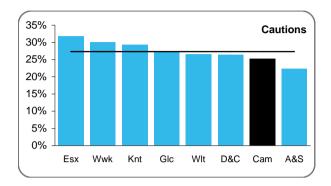


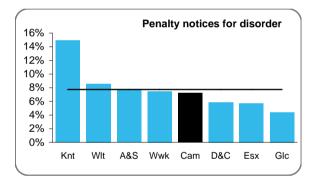
Cambridgeshire

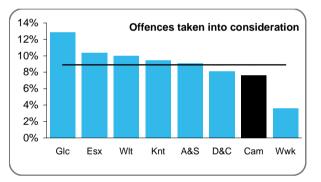
# SANCTION DETECTIONS BY TYPE 2009/10

These charts show how different types of sanction detections are used.









Cambridgeshire

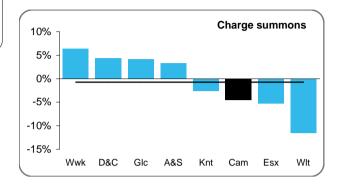
	%	Avg
Charge summons	53%	51%
Cautions	25%	27%
Penalty notices	7%	8%
Cannabis warnings & other	7%	5%
Taken into consideration	8%	9%
Total	100%	100%

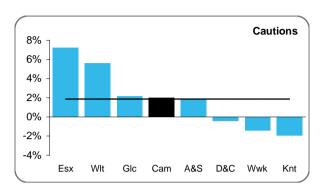
Source: Home Office Crime Statistics 2009/10

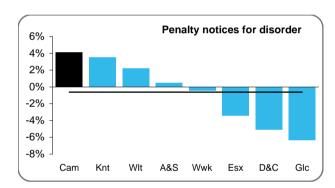
### **CHANGES IN DETECTION TYPES**

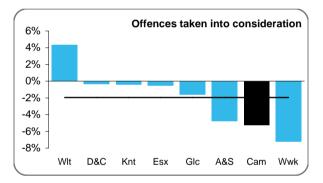
### Changes 2005/06 to 2009/10

These charts show how types of sanction detections have changed since 2005/06.









	2005/06	2009/10
Charge summons	58%	53%
Cautions	23%	25%
Penalty notices	3%	7%
Cannabis warnings & other	3%	7%
Taken into consideration	13%	8%
Total	100%	100%

Change % points	Avg
-5%	-1%
2%	2%
4%	-1%
4%	1%
-5%	-2%

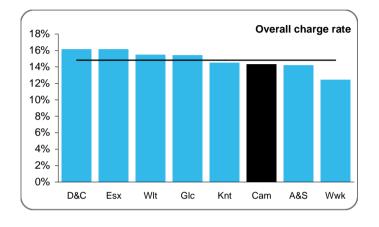
Source: Home Office Crime Statistics 2009/10

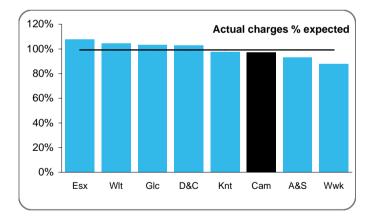
# **CHARGES** 2009/10

These charts and tables show the overall charge rates and compare them with the expected charge rates. The expected charge rates show what the force would have achieved if they had matched the average for each crime type.

_				
	Offences	Charges	%	Avg
Violent crime				
Violence against the person				
- with injury	4,607	1,231	27%	26%
- without in jury	5,851	1,787	31%	30%
Sexual offences	755	202	27%	23%
	11,213	3,220	29%	28%
Acquisitive crime				
Robbery	702	133	19%	21%
Burglary in a dwelling	3,823	270	7%	8%
Burglary in other building	3,876	175	5%	5%
Theftof a vehicle	1,298	155	12%	11%
Other vehicle offences	5,031	150	3%	3%
Other theft offences	17,244	2,121	12%	13%
	31,974	3,004	9%	10%
Other crime				
Fraud and forgery	1,958	315	16%	19%
Criminal damage	11,519	822	7%	7%
Drug offences	2,355	668	28%	32%
Other offences	998	557	56%	55%
	16,830	2,362	14%	15%
All offences	60,017	8,586	14%	15%

Expected charges	Diff.
1,218	13
1,730	57
176	26
3,123	97
144	-11
323	-53
184	-9
149	6
152	-2
2,242	-121
3,194	-190
376	-61
823	-1
763	-95
548	9
2,510	-148
8,828	-242





Cambridgeshire

Actual % Expected 97%

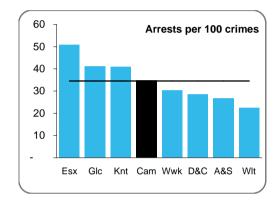
Source: Home Office Crime Statistics 2009/10

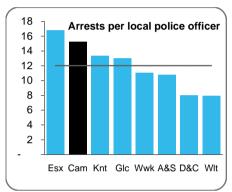
## **ARREST TO CHARGE**

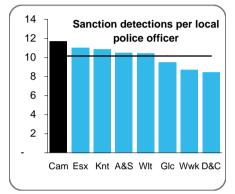
#### 2008/09 and 2009/10

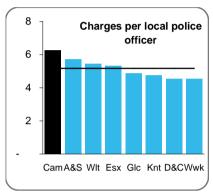
These charts show the number of arrests per crime, as well as arrests, sanction detections and charges per local police officer (local police officers are those deployed in local policing functions as set out in the workforce section).

NB: The latest arrest data available is for 2008/09. The arrest data does not include arrests for non-notifiable offences. Arrests shown are for notifiable offences only, but there are non-notifiable arrests & other detentions which are not counted by Home Office.









Crimes	60,017

Arrests	20,967
---------	--------

Arrests per 100 crimes	35
Average	35

Local police officers 1,375

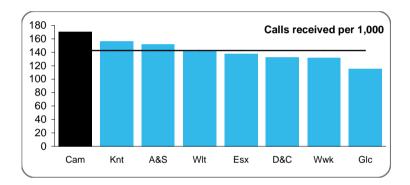
	N	per local PO	Avg
Arrests	20,967	15.2	12.0
Sanction detections	16,055	11.7	10.1
Charges	8,586	6.2	5.2

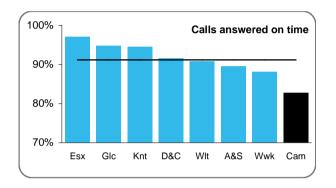
Sources: Arrest data: ADR 121-124 (2008/09), Detection data: Home Office Crime Statistics 2009/10

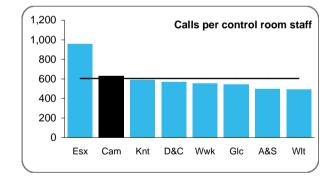
# 999 CALLS 2009/10

These charts show how the force managed 999 calls received in 2009/10. This data is based on management information and is not subject to as many detailed checks as other figures. For example several 999 calls could come from a single incident.

NB. The gaps towards the left of some charts indicate that data is not available or has not been included. Control room staff are included in the workforce category 'Dealing with the public' and are not shown separately in the workforce section. Control room staff figure includes contractors







Population	770.400

	N	per 1,000	Avg
Calls received	131,511	171	143
Calls answered on time	108,856	83%	91%

Control room staff	208		
Calls per control room staff		633	606

Source: ADR 441 2009/10

### **Section Four - Confidence and Satisfaction**

#### INTRODUCTION

#### Confidence and satisfaction

Customer surveys are conducted to measure the public's perception of the police. Information from these surveys show levels of public confidence and satisfaction with policing and perceptions of some issues being faced. 95% confidence intervals are shown and the size of these provide a measure of uncertainty. Large intervals reflect more uncertainty because of small sample sizes. *NB: The data is based on average figures within confidence intervals and the ranking is indicative only. Satisfaction and perception data has been collected for the London metropolitan area as a whole and the figures for the City of London are included in an overall London figure.* 

#### How to use this section

Police authorities and forces should focus on those charts where the force is significantly different from the average, or particularly high or low. They should explore the reasons for any differences by looking at the force as a whole, using relevant local knowledge.

Up to date quarterly victim satisfaction are available on the HMIC website as part of the Police Report Card

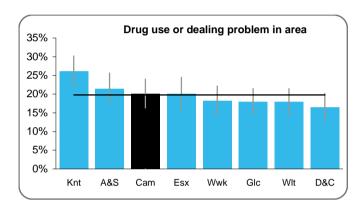
# **BRITISH CRIME SURVEY OUTCOMES**

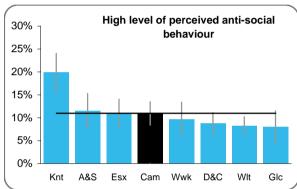
2009/10

These charts show information from the British Crime Survey about levels of public confidence and satisfaction with policing and perceptions of some issues being faced. 95% confidence intervals are also shown.

### **Perception of Problems**

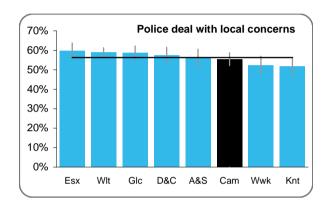
## % who perceive that:





# Opinion of the Police

% who agree that:



		Avg
2010	20.2%	19.8%
2006	19.7%	19.8%

Confidence interval	+/- 3.8%	
---------------------	----------	--

			Avg
Г	2010	10.9%	11.0%
	2006	10.2%	11.0%

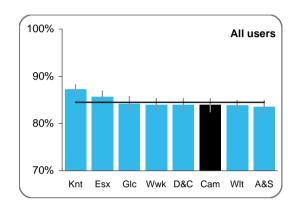
Confidence interval	+/- 2.6%

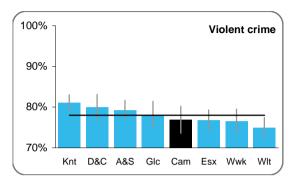
		Avg
2010	55.5%	56.3%
2006	na	na

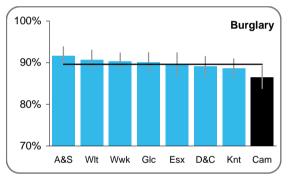
Confidence interval +/- 3.3%

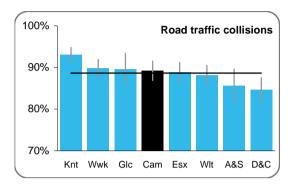
# SATISFACTION WITH THE POLICE BY CRIME TYPE 2009/10 percentage satisfied

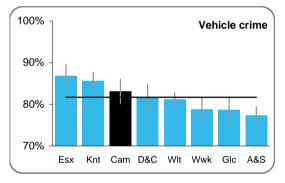
These charts show victim satisfaction with the police for a selection of crimes. 95% confidence intervals are also shown.











#### % Satisfied

	Violent crime	Burglary	Road traffic collision	Vehicle crime
2010	76.9%	86.5%	89.2%	83.1%
2006	75.5%	80.7%	76.7%	73.8%

Confidence interval	3.3%	2.7%	2.3%	2.9%
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### Average Values

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	2010	78.0%	89.6%	88.7%	81.7%
	2006	73.1%	86.0%	82.7%	73.6%

\*excludes racist incidents

83.9% 78.0%

1.4%

84.5% 79.8%

Source: Victims of Crime Survey 2009/10 Cambridgeshire